

## **Part II**

# **Why Responsible Management? The Adaptive Challenges and Wicked Problems in the VUCA Era**

Adaptation isn't a technocratic issue, it is life or death.  
– UN Secretary General

Antonio Guterres's Cop26 statement  
Our actions may be impeded . . .  
but there can be no impeding our intentions or dispositions.  
Because we can accommodate and adapt.  
The mind adapts and converts to its own purposes the obstacle to  
our acting.  
– Marcus Aurelius